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KOBE BUSSAN CO., LTD.

FASF MEMBERSHIP

August 19, 2026

Company name: Kobe Bussan Co., Ltd.
Securities code: 3038
Listing: Prime Market of Tokyo Stock Exchange
Representative: Hirokazu Numata, President and Representative Director
Contact: Masahiro Sakamoto, Manager, Corporate Planning Department

Monthly Performance for July 2026

Kobe Bussan Co., Ltd. discloses its monthly performance for July 2026 on a non-consolidated basis.

1. Trends in net sales, gross profit, operating profit, and ordinary profit (non-consolidated)

[Net sales] (Upper: Millions of yen, Lower: YoY %)

Nov.	Dec.	Jan.	Feb.	Mar.	Apr.	H1	
47,188	52,864	43,146	44,805	49,071	52,403	289,480	
106.9	106.5	107.7	105.3	102.9	102.3	105.2	
May	June	July	Aug.	Sept.	Oct.	H2	Full year
49,860	47,520	**50,636**					
103.0	105.4	**107.6**					

[Gross profit] (Upper: Millions of yen, Lower: YoY %)

Nov.	Dec.	Jan.	Feb.	Mar.	Apr.	H1	
5,042	5,430	4,558	4,524	5,279	5,512	30,347	
111.9	111.2	122.7	107.9	107.3	103.2	110.1	
May	June	July	Aug.	Sept.	Oct.	H2	Full year
4,971	4,818	**5,088**					
94.7	96.8	**99.0**					

[Operating profit] (Upper: Millions of yen, Lower: YoY %)

Nov.	Dec.	Jan.	Feb.	Mar.	Apr.	H1	
3,099	3,375	2,614	2,580	2,931	3,094	17,695	
112.1	108.0	130.7	106.0	101.9	88.4	105.9	
May	June	July	Aug.	Sept.	Oct.	H2	Full year
2,890	2,796	**2,860**					
83.5	88.0	**94.3**					

[Ordinary profit] (Upper: Millions of yen, Lower: YoY %)

Nov.	Dec.	Jan.	Feb.	Mar.	Apr.	H1	
4,551	3,629	(1,231)	6,662	3,548	3,646	20,808	
185.2	47.6	-	742.4	86.0	-	124.7	
May	June	July	Aug.	Sept.	Oct.	H2	Full year
4,173	3,736	**1,355**					
89.0	93.1	**19.3**					

Note: This flash report is unaudited and the figures are subject to change. Accordingly, they are revised and updated as appropriate on a timely basis if differed from the quarterly or annual results. For the purpose of year-on-year comparison, buy-sell transactions with subsidiaries are not accounted for under the Accounting Standard for Revenue Recognition on a monthly basis. The figures under the Standard will be disclosed in the full-year financial results.

2. Trends in the number of Gyomu Super stores

		Nov.	Dec.	Jan.	Feb.	Mar.	Apr.	H1	
Directly managed areas	Opened	1	2	2	2	2	1	10	
	Closed	0	0	2	0	0	0	2	
	Total	714	716	716	718	720	721	+8	
Indirectly managed areas	Opened	2	1	0	2	5	0	10	
	Closed	1	1	0	1	0	0	3	
	Total	406	406	406	407	412	412	+7	
Total franchise stores		1,120	1,122	1,122	1,125	1,132	1,133	-	
Total directly operated stores		4	4	4	4	4	4	-	
Total stores		1,124	1,126	1,126	1,129	1,136	1,137	+15	
		May	June	July	Aug.	Sept.	Oct.	H2	Full year
Directly managed areas	Opened	1	1	**1**					
	Closed	1	0	**0**					
	Total	721	722	**723**					
Indirectly managed areas	Opened	0	1	**4**					
	Closed	0	0	**0**					
	Total	412	413	**417**					
Total franchise stores		1,133	1,135	**1,140**					
Total directly operated stores		4	4	**4**					
Total stores		1,137	1,139	**1,144**					

■ Directly managed areas (areas with franchise stores under general franchise contract)
[Hokkaido area] Hokkaido prefecture
[Kanto area] Tokyo, Chiba, Kanagawa, and Saitama prefectures
[Kansai area] Osaka, Kyoto, Hyogo (excl. Awaji Island), Nara, Wakayama, and Shiga prefectures
[Kyushu area] Fukuoka, Saga, Nagasaki, Kumamoto, Oita, Miyazaki, and Kagoshima prefectures
■ Indirectly managed areas (areas with franchise stores under area franchise contract)
Prefectures other than those listed above

[Stores opened during July 2026]

Store name	Address
[Directly managed areas]	—
Nishinomiya Koshimizu	3-22 Koshimizu-cho, Nishinomiya-shi, Hyogo
[Indirectly managed areas]	—
Tamashima	2-1-47 Tamashima Agasaki, Kurashiki-shi, Okayama
Chikusei	937-14 Okazeri, Chikusei-shi, Ibaraki
Sakaiminato	105 Takenouchidanchi, Sakaiminato-shi, Tottori
Akita Hodono	15-1 Hodono Haranomachi, Akita-shi, Akita

3. Year-on-year changes in product shipments to Gyomu Super stores (YoY %)

		Nov.	Dec.	Jan.	Feb.	Mar.	Apr.	H1	
Directly managed areas	Existing stores	105.4	104.7	104.8	101.6	99.7	101.0	102.8	
	All stores	107.2	106.5	106.4	103.5	101.4	102.4	104.5	
Nationwide*	All stores	107.2	107.5	106.5	104.1	101.9	103.5	105.1	
		May	June	July	Aug.	Sept.	Oct.	H2	Full year
Directly managed areas	Existing stores	101.7	103.0	**104.5**					
	All stores	103.2	104.6	**106.1**					
Nationwide*	All stores	103.3	105.8	**106.5**					

* “Nationwide” represents the product shipments to the stores in both directly and indirectly managed areas.

4. Overview

For July 2026, we reported net sales of **¥50,636 million (up 7.6% year-on-year)**, gross profit of **¥5,088 million (down 1.0%)**, operating profit of **¥2,860 million (down 5.7%)**, and ordinary profit of **¥1,355 million (down 80.7%)** on a non-consolidated basis.

During the period, Gyomu Super opened five stores, resulting in 1,144 stores in total, an increase of 32 stores from a year earlier. Net sales increased driven by the continued coverage on television programs and social media.

Our product shipments to Gyomu Super stores remained strong, with **an increase of 4.5%** from a year earlier to existing stores in directly managed areas, **an increase of 6.1%** to all stores in directly managed areas, and **an increase of 6.5%** to all stores nationwide.

In terms of our product trends, sales were driven by monthly sales items and products offered irregularly at particularly good prices, which were well received by customers. In addition, shipments of chicken-related products and frozen vegetables continued showing a strong positive trend.

Ordinary profit fell short of that of the same month of the previous year. This is because the recording of a valuation loss on forward exchange contracts, which were entered into to hedge currency fluctuation risks, resulted from the appreciation of the yen toward the end of July, in addition to a valuation profit recorded in July 2025 due to the yen having weakened from the previous month. However, this valuation loss is of a one-time nature, and we believe that the hedging strategy was effective.

5. Scheduled disclosure date

The flash report for August 2026 is scheduled to be released on Friday, September 18. Please note that the date of release may be changed for unavoidable reasons.