September 29, 2026

Company name:	Kobe Bussan Co., Ltd.
Securities code:	3038
Listing:	Prime Market of Tokyo Stock Exchange
Representative:	Hirokazu Numata, President and Representative Director
Contact:	Masahiro Sakamoto, Manager, Corporate Planning Department

Announcement Concerning Issuance of Zero Coupon Convertible Bonds due 2033

Kobe Bussan Co., Ltd. (the "Company") hereby announces the proposed issuance of Zero Coupon Convertible Bonds due 2033 (the "Bonds with Stock Acquisition Rights") (bonds with stock acquisition rights, tenkanshasaigata shinkabu yoyakuken-tsuki shasai) pursuant to a resolution of the Board of Directors as of September 29, 2026.

Background and purpose of the Issuance of the Bonds with Stock Acquisition Rights

On April 8, 2026, the Company established MEAL HUB Co., Ltd., a joint venture formed through a joint investment with GOURMET KINEYA CO., LTD. Following a capital increase by both companies in June 2026 (with the post-increase ownership ratio standing at 75% for the Company and 25 % for GOURMET KINEYA CO., LTD.), the Company acquired shares in 15 companies operating in the airline catering business and related sectors across the Asia-Pacific and North American regions (collectively, "LSG APAC") through MEAL HUB Co., Ltd.

Furthermore, the Company's Group is continuously implementing initiatives to expand its private brand product manufacturing capabilities and strengthen its sales network, including the acquisition of shares in Hakuro Sake Brewery Co., Ltd. by its consolidated subsidiary, Sekihara Sake Brewery Co., Ltd., in April 2026, and the formation of a capital and business alliance with Makiya Co., Ltd. in May 2026.

At the same time, the Company recognises that, in order to enhance corporate value and shareholder value, capital strategies—such as strengthening shareholder returns and improving capital efficiency—are also key management priorities, in addition to making the investments necessary to achieve the medium- to long-term growth in performance. Having comprehensively considered the Company's financial position, the funding requirements arising from the proactive investments necessary for the aforementioned business growth, and trends in the stock market, the Company has determined that, at this stage, it is desirable to maintain a robust financial foundation capable of withstanding changes in the market environment, whilst repurchasing shares on a certain scale using cash on hand and debt financing, and therefore to enhance corporate value and shareholder value by improving capital efficiency through a capital restructuring accompanied with further enhancement of shareholder returns. Consequently, the Company has resolved to repurchase its own shares and, as a means of raising part of the necessary funds, issue the Bonds with Stock Acquisition Rights.

Note: This document has been translated from the Japanese original for reference purposes only. In the event of any discrepancy between this translated document and the Japanese original, the original shall prevail.

Use of Proceeds

The net proceeds of the issue of the Bonds with Stock Acquisition Rights are estimated to amount to approximately ¥60 billion, and are expected to be used as follows:

- approximately ¥30 billion towards the acquisition of shares in the LSG APAC group through MEAL HUB; and
- approximately ¥30 billion towards the repurchase of Shares.

Issuance of the Bonds with Stock Acquisition Rights

(1)	Securities offered	¥60,000,000,000 in aggregate principal amount of Zero Coupon Convertible Bonds due 2033 (bonds with stock acquisition rights, *tenkanshasaigata shinkabu yoyakuken-tsuki shasai*)
(2)	Issue price	100.0%
(3)	Closing date	October 15, 2026
(4)	Coupon	0%
(5)	Redemption at maturity	100.0%